

ATTACHMENT B: SOME FUNCTIONS/ACTIVITIES UNDER EACH CATEGORY

Independent Verification and Validation (IV&V)

- Risk Analysis
- Verify Entrance / Exit Criteria form (LCM)
- Product Assessment Activities
- Monitor Systems Development and Test
- Independent Testing
- Metrics Analysis
- Special Studies
- Periodic Reviews
- Process Assessment Activities
- In Process Reviews (IPR's)
- Anomaly and Proposed Change Evaluation
- Optional IV&V Tasks
- Test Readiness Review support
- Security Reviews and Analysis
- Security Controls Analysis
- Security Policy and Procedures Analysis
- Security Certification and Accreditation Support (C&A)
- Security Risk Analysis
- Security Test and Evaluation support (ST&E)

Program Quality Assurance & Enterprise Quality Management

- Quality Planning & Surveillance
- Post-Implementation Review (PIR) assessments
- Enterprise Quality Management analysis
- Production Readiness Review (PRR) analysis
- Lessons Learned Capture and assessments
- Enterprise Standards analysis and assessments

Program/Project Management

- Program Planning & Management
- Organizational Assessments & Development
 - Workforce Planning, Alignment, & Training
- Change Management
- Governance & Procedures
- Process Development & Improvement
- Project Planning and Management
 - Project Integration Planning
 - Scope Planning and Management
 - Resource Analysis, Planning and Management
 - Schedule Development, Management and Analysis
 - Risk Planning, Analysis and Management
 - Communications Planning and Management
 - Performance Planning
- Project Control & Monitoring Activities
 - Earned Value Management
 - Project Change Control
 - Project Remediation

	<ul style="list-style-type: none"> Process Improvement Project Closeout Activities Audits and Evaluations Performance Analysis Knowledge Management
<i>Investment Management</i>	
	<ul style="list-style-type: none"> Portfolio Planning <ul style="list-style-type: none"> Project Selection & Planning Phase <ul style="list-style-type: none"> Cost Estimating Cost/Benefit Analysis Net Present Value Analysis Alternatives Analysis Business Case Analysis OMB Exhibit 300 Preparation & Evaluation Portfolio Management, Control, & Operational Analysis
<i>Acquisition Management</i>	
	<ul style="list-style-type: none"> Strategic Acquisition Planning & Management <ul style="list-style-type: none"> Acquisition Documentation Preparation & Analysis Research & Analytical Support <ul style="list-style-type: none"> Commoditization & Market Data Analysis Cost & Pricing Analysis Supplier/Vendor/Contractor Relationship Management